# SAN FRANCISCO AIRPORT COMMISSION



April 21, 2015

9:00 A.M.

Room 400 - City Hall #1 Dr. Carlton B. Goodlett Place (400 Van Ness Avenue) City and County of San Francisco

EDWIN M. LEE, MAYOR

COMMISSIONERS LARRY MAZZOLA President LINDA S. CRAYTON Vice President ELEANOR JOHNS RICHARD J. GUGGENHIME PETER A. STERN

> JOHN L. MARTIN Airport Director

SAN FRANCISCO INTERNATIONAL AIRPORT SAN FRANCISCO, CALIFORNIA 94128

# Minutes of the Airport Commission Meeting of April 21, 2015

CALENDAR SECTION	AGEND/ ITEM	April 21, 2013 A TITLE	RESOLUTION NUMBER I	
A.		CALL TO ORDER:		4
В.		ROLL CALL:		4
C.		ADOPTION OF MINUTES: Minutes of the regular meeting of April 7, 2015.	15-0080	4
D.		ITEMS INITIATED BY COMMISSIONERS:		4
E.	1.	ITEMS RELATING TO ADMINISTRATION, Operations & MAINTENANCE: Modification No. 1 to Contract 10003.71 - Cons Manager/General Contractor Services for Interin B/A B and Security Screening Checkpoint Projec Turner Construction Company	m	4-5
	2.	Modification No. 1 to Contract 9111A - Construct Services for Ground Transportation & Taxi Man ment System Infrastructure Project - Galliera, Ir dba Trico Construction	age-	5-6
	3.	Award Professional Services Contract 50036 - Concession Planning and Tenant Design Revie Services - LeighFisher, Inc.	w 15-0083	6-7
	4.	Award Professional Services Contract 50033 to Provide Concession Planning/Retail Industry Re Services - Jones Lang LaSalle Americas, Inc.		7
	5.	Award Terminal 3 East Bookstore Lease to Boo Inc.	oks, 15-0085	7-8
F.	6.	CONSENT CALENDAR OF ROUTINE ADMINISTRATIVE MATTERS: Modification No. 14 to Contract 9015A - Design Services for Replacement Airport Traffic Contro Tower and Integrated Facilities Project Hensel I Construction Company	)	8
	7.	Award Contract 9354 - Construction Services for Taxiway Z1 Blast Deflector Project - Oliver De S Inc., dba Gallagher & Burk, Inc.		8
	8.	Award JOC Construction Services: Contract 10041.51 - SVALA Construction, Inc. Contract 10041.52 - Pilot Construction Manage	15-0088 . 15-0089	8-10

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	Contract 10041.53 - Galliera, Inc., dba Trico Const.	15-0090			
9.	Award Five-Year Investment Advisory Contract 50014 to PFM Asset Management, LLC, for Investment Advisory Services	15-0091	11		
10.	Modification No. 4 to Professional Services Contract 8974.9 - Project Management Support Services for Terminal 3, Boarding Area E Refurbishment Project PGH Wong Engineering, Inc.		11		
11.	Contract Extension & Amendment No. 4 to Professional Services Contract No. 8891 with Airport & Aviation Professionals, Inc.	15-0093	11		
12.	RFQ to Establish As-Needed Pools of Consultants - Provide Professional Services for Airport Planning National Environmental Policy Act (NEPA) Planning Calif. Environmental Quality Act (CEQA) Planning, and Natural Resources Planning	15-0094 15-0095 15-0096 15-0097	11		
13.	Establish Pool of Pre-Qualified Investment Banking Firms to Provide Bond Underwriting, Derivative Counterparty and Related Services	15-0098	11-12		
14.	RFP for Contract 50035 Information Technology Infrastructure Library and International Standards Organization (ITIL/ISO) Consulting Services	15-0099	12		
15.	Amendment No. 1 to Domestic Terminal Food and Beverage Lease 03-0069 with Gotham Enterprises	15-0100	12		
16.	Approve Amendment No. 2 to Domestic Terminal Food and Beverage Program Lease No. 03-0183 with Bayport Concessions, LLC	15-0101	12		
	NEW BUSINESS: Banning certain cabs from the Airport		12-13		
CORRESPONDENCE: 13					
CLOSED SESSION: 14					
	ADJOURNMENT:		14		

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#### AIRPORT COMMISSION MEETING MINUTES April 21, 2015

#### A. CALL TO ORDER:

The regular meeting of the Airport Commission was called to order at 9:00 AM in Room 400, City Hall, San Francisco, CA.

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B. ROLL CALL:

Present:

Hon. Larry Mazzola, President Hon. Linda S. Crayton, Vice President Hon. Eleanor Johns Hon. Peter A. Stern

Absent:

Hon. Richard J. Guggenhime

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C. ADOPTION OF MINUTES: The minutes of the regular meeting of April 7, 2015 were adopted unanimously.

No. 15-0080

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D. ITEMS INITIATED BY COMMISSIONERS: There were no items initiated by Commissioners.

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- E. ITEMS RELATING TO ADMINISTRATION, OPERATIONS & MAINTENANCE: Item No. 1 was moved by Commissioner Crayton and seconded by Commissioner Stern. The vote to approve was unanimous.
  - 1. <u>Modification No. 1 to Contract No. 10003.71 Construction Manager/General</u> <u>Contractor Services for the Interim Boarding Area B and Security Screening</u> <u>Checkpoint Project - Turner Construction Company - \$13,250,000</u>
    - No. 15-0081 Resolution approving Modification No. 1 to Contract 10003.71, Construction Manager/General Contractor Services for Interim B/A B and Security Screening Checkpoint Project in an amount not-to-exceed \$13,250,000 for a new contract value of \$17,968,483 for the full contract duration of 600 days and with a corresponding amount in contingency authorization.

Mr. Geoff Neumayr, Deputy Director, Design & Construction said that this modification provides for early construction activities and procurement of long lead items in the amount of \$13.5 million for a new contract total of \$18 million, a

contract duration of 600 days and a proposed increase in the Type 1 change order contract contingency to \$1.4 million, or 7.5% of the proposed contract amount. The interim Boarding Area B and Security Checkpoint project is required to relocate the current Boarding Area B Checkpoint and provide an interim circulation path to allow continuous operation of nine gates in Terminal 1 and to allow for the renovation of Terminal 1 and construction of the Boarding Area B project. The initial award of this contract was for programming services to provide estimating and scheduling services, along with constructability assistance. The programming phase is nearing completion and the design phase will begin in May. In order to expedite construction and allow it to start in June, staff requests this modification to provide for early construction activities that include demolition, enabling electrical work, baggage handling system modifications, and to provide procurement of long lead items such as structural steel, piles and passenger loading bridges. All construction services and procurements will be provided through trade bid packages in conformance with the San Francisco Administrative Code. Staff will return to the Commission at the completion of the programming phase with a recommended original Guaranteed Maximum Price and request to increase the contract to the full value of the original GMP. The City's Contract Monitoring Division approved a 23% LBE sub-contracting goal and Turner Construction is committed to meeting this goal.

Item No. 2 was moved by Commissioner Johns and seconded by Commissioner Crayton. The vote to approve was unanimous.

2. <u>Modification No. 1 to Contract No. 9111A - Construction Services for the Ground</u> <u>Transportation and Taxi Management System Infrastructure Project - Galliera,</u> <u>Inc., dba Trico Construction - \$897,498</u>

No. 15-0082 Resolution approving Modification No. 1 to Contract No. 9111A, Construction Services for the Ground Transportation and Taxi Management System Infrastructure Project, in an amount not-to-exceed \$897,498 for a new contract amount not-to-exceed \$8,617,075 and with a new contract duration of 566 consecutive calendar days.

Mr. Neumayr said that this modification provides for additional scope to upgrade the fiber infrastructure in the International Terminal and the improvement of the installation of infrastructure equipment in the amount of \$897,000 for a new contract sum of \$8.6 million, a revised contract duration of 566 days and an increase to the Type 1 contingency amount to \$648,000. This contract is part of the Ground Transportation Management System (GTMS) Program, but the systems are being implemented under a separate contract. This contract provides the infrastructure for the systems which include conduit and cabling, power, and support structures for systems equipment. The project was originally designed utilizing existing fiber structure in the International Terminal shoulder buildings. The Airport recently upgraded security systems, added an automated passport control system, and in the future, common use service kiosks will be added in the International Terminal. These existing services have begun to place extreme demand on the existing fiber that was not planned for in the original design. To properly implement the GTMS concurrently with the new systems that we're adding, we're proposing to add cost, duration and budget to support this added scope. This modification also provides for installation improvements for infrastructure equipment at various locations throughout the Airport. Additional budget has been provided from other approved similar projects for upgrading the fiber infrastructure. With the approved budget transfer, the project remains within the approved budget. The City's Contract Monitoring Division has approved a 17% LBE subcontracting goal and Trico has committed to this goal.

Commissioner Johns said I don't have a problem with this modification, but does it affect overall completion?

Mr. Neumayr said that Transcore is a platform that is customized for the Airport. Installation has gone extremely well. Portions of it are already online. I believe the taxi portion will come online in July.

Mr. Jeff Littlefield, Deputy Director, Operations & Security said it will go online in July and it will be completed in August.

Mr. Neumayr said we're using a kind of a patch system temporarily to keep that system on schedule. This is really to fit it out the right way so that we can support all the growth of the projects that are going on inside the International Terminal. The concurrency of this just happens to work really well for us.

Item Nos. 3 and 4 were called together. They were moved by Commissioner Crayton and seconded by Commissioner Stern. The vote to approve was unanimous.

- 3. <u>Award the Professional Services Contract No. 50036 Concession Planning and</u> <u>Tenant Design Review Services - LeighFisher, Inc. - \$800,000</u>
  - No. 15-0083 Resolution awarding Professional Services Contract 50036 to LeighFisher, Inc. for Concession Planning and Tenant Design Review Services in the amount of \$800,000 for a period of three years with two, one year options at the sole discretion of the Airport Commission.

Mr. Leo Fermin, Chief Business & Finance Officer said on May 7, 2013 you adopted Resolution 13-0105 establishing four pools of pre-qualified Airport Management and Financial Consultants. These consultants provide services ranging from financial planning to concessions planning. Jones Lang LaSalle and LeighFisher are on the approved consultant pool list for retail concessions and operations. If approved, LeighFisher will provide on-going strategic planning assistance, including concession financial analysis and projections for upcoming projects in Terminals 1 and 3 and the International Terminal. LeighFisher will also provide Rental Car Center (RAC) planning services as the Airport considers relocating the RAC to a new site. The market value of certain leases, which may need modifications or buyout, will also be researched by LeighFisher. They will also provide qualified consultants to serve on the Airport's Design Review Committee. The City's Contract Monitoring Division approved a 13% LBE subconsultant goal for this contract.

- 4. <u>Award Professional Services Contract 50033 to Provide Concession Planning</u> and Retail Industry Research Services - Jones Lang LaSalle Americas, Inc. -\$250,000
  - No. 15-0084 Resolution awarding Professional Services Contract No. 50033 to Jones Lang LaSalle Americas, Inc. at a maximum not-to-exceed amount of \$250,000 over a three year term.

Mr. Fermin said that Jones Lang LaSalle has worked on airport concession programs at some of the worlds finest airports such as Incheon, Korea, London Heathrow, Amsterdam Schiphol, and Copenhagen. Because of their global experience we expect that they will add an international perspective to the look, design and feel of our concession program as we plan for the redevelopment of Terminals 1 and 3, and the releasing of the concessions program in the International Terminal. We will seek recommendations on tenant mix and concepts in addition to opportunities for innovation, entertainment, and the increasing use of technology in support of concessions. Jones Lang LaSalle will assist us in creating a strong commercial image which will bolster our leasing efforts and ultimately revenues. The City's Contract Monitoring Division has approved a 12% LBE goal for this contract. We request adoption of these two resolutions awarding contracts to these two firms. One firm has a very strong international perspective and the second firm has a very strong United States perspective and financial analysis strength.

Item No. 5 was moved by Commissioner Crayton and seconded by Commissioner Stern. The vote to approve was unanimous.

5. Award of the Terminal 3 East Bookstore Lease to Books, Inc.

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No. 15-0085
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Resolution awarding the Terminal 3 East Bookstore Lease to Books, Inc.

Mr. John Reeb, Revenue Development and Management, said that this item seeks award of a lease for the Terminal 3 East Bookstore Lease to Books, Inc. for the proposed Compass Bookstore. On February 17 you authorized us to accept proposals for this lease which is comprised of one location of about 2,500 square feet in the plaza of Terminal 3, just past the main checkpoint. Two qualified proposals were received on March 18 and a three member evaluation panel determined that Books, Inc. was the highest responsive and responsible proposer. Books, Inc. is headquartered in San Francisco and is the oldest independent bookstore on the West Coast. They currently operate the bookstore in Terminal 2 as well as a temporary kiosk in Terminal 3. The rent for this lease

will be the greater of their proposed MAG of \$575,000, or percentage rent for the first year of the lease. The term is five years with two one-year options exercisable at your discretion.

Commissioner Crayton asked if there are any other bookstore vendors besides Books, Inc. doing business at the Airport.

Mr. Reeb replied that Pacific Gateway Concessions has Aviator Books in the International Terminal and in Boarding Area B.

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- D. CONSENT CALENDAR OF ROUTINE ADMINISTRATIVE MATTERS: The Consent Calendar, Item Nos. 6 through 16, was moved by Commissioner Crayton and seconded by Commissioner Stern. The vote to approve was unanimous.
  - 6. <u>Modification No. 14 to Contract No. 9015A Design-Build Services for the</u> <u>Replacement Airport Traffic Control Tower and Integrated Facilities Project</u> <u>Hensel Phelps Construction Company - \$4,500,000</u>

No. 15-0086 Resolution approving Modification No. 14 to Contract 9015A, Design-Build Services for the Replacement Airport Traffic Control Tower and Integrated Facilities Project, in an amount not-to-exceed \$4,500,000 for a new contract amount not-to-exceed \$126,684,894.

7. <u>Award of Contract No. 9354 - Construction Services for the Taxiway Z1 Blast</u> <u>Deflector Project - Oliver De Silva, Inc., dba Gallagher & Burk, Inc. - \$2,943,000</u>

No. 15-0087 Resolution awarding Contract No. 9354, Construction Services for the Taxiway Z1 Blast Deflector Project to Oliver De Silva, Inc., dba Gallagher & Burk, Inc. in the amount of \$2,943,000 and with a contract duration of 160 consecutive calendar days.

 Award of Job Order Contracting (JOC) Construction Services: <u>Contract No. 10041.51 - SVALA Construction, Inc.</u> <u>Contract No. 10041.52 - Pilot Construction Management, Inc.</u> <u>Contract No. 10041.53 - Galliera, Inc., dba Trico Construction</u> <u>Each Contract in an Amount Not to Exceed \$2,000,000</u>

	Resolutions awarding Job Order Contracting
	Construction Services Contracts to:
No. 15-0088	10041.51 - SVALA Construction, Inc.,
No. 15-0089	10041.52 - Pilot Construction Management, Inc.,
No. 15-0090	10041.53 - Galliera Inc. dba Trico Construction,
	each with a contract in an amount not to exceed
	\$2,000,000 and a contract duration of five years.

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Commissioner Mazzola said that we approved it for two years and now you're asking for five years. I want to understand why we're asking these contractors to be on standby for five years. I also thought they were going to submit their subs to us so we know who they're using. Do you have that information?

Mr. Neumayr replied we do have that information and they did submit their subcontractors for this work.

Commissioner Mazzola asked if the subs stay on-call for five years, or are they allowed to change subcontractors as they go along?

Mr. Neumayr said they would have to ask permission to change the contractors. More than likely this contract will not go for the duration of five years. Five years was set because it's the maximum amount allowed by the Administrative Code. Our intent is to make effective use of these contracts.

Commissioner Mazzola asked who monitors these folks. Who do they give their prevailing wage sheets to, who finds out what craft is doing what work.

Mr. Neumayr replied that contractors are required to submit certified payrolls through the Elation system and our inspectors are out in the field and making sure that the appropriate subs are doing work and asking general questions. They make sure I'm informed of what's going on out there. I also report in and meet with the Trades Council on a regular basis to get feedback from them as well to make sure that there's nothing going on that I am not aware of.

Commissioner Mazzola asked if the Trades Council approved SVALA and Trico.

Mr. Neumayr said they didn't necessarily approve the contractors but they did approve the process.

Commissioner Mazzola said they approved the program but I thought we were reporting to them who we were going to contract with. If, in fact, it's a contractor that Building Trades is fighting with all the time, I don't know if we should do that. If it's a contractor that they get along with and everybody gets along with, and they know they pay prevailing rates ... let me tall you that in San Francisco they're not paid prevailing rates. The office that monitors these issues only has a few people and they can't get to everybody. In fact, they're cheating. It's just a way to make some money for themselves. We also want them to keep the rules going, pay the prevailing rates. You have to hire certain minority subs and that's fine, but I don't see anything about prevailing wages in here. And I don't know that the Building Trades has approved these contractors.

Mr. Neumayr said I'd be happy to meet with the Trades Council before we issue a service task order, and then set up a regular reporting structure with them. As we award service task orders we'll make them aware of what's going on so that they can do the proper follow through with their agents as well.

Commissioner Mazzola said that would be great,. If you could talk to the Trades Council about it and just be sure that these are legitimate contractors.

Mr. Neumayr said you have our commitment because our relationship with the Trades Council is extremely important to us because of all the other projects at the Airport.

Commissioner Mazzola said I normally get myself in trouble for saying this but I've watched companies like Trico start out as a subcontractor, then they become a general contractor and all of a sudden they're a job order contractor. I don't think Trico does any other work in town or in the area except the Airport; it's all they do. I happen to know the family so I'll hear about it now. The uncles are going to call me and say I'm trying to put their nephew out of business again. It's not the case. Anyway, if these folks are all doing the right thing, I'm happy.

Mr. Neumayr said and it's also extremely to us. As you know, we have an entire unit headed by Bill Wong who checks these things, and our inspectors are aware of this. It's incredibly important to us that a fair wage, the correct wage is paid to everyone for the given work.

Commissioner Crayton asked if we normally work with the unions and with the City in terms of making sure that right wages are being paid. Is it written somewhere? It's never our intent to make a mistake, but to underline it so that there won't be a concern about the process.

Mr. Neumayr said it's a multi-prong approach that we have to do at different levels. We have to check 360 degrees on everything. There are alot of moving parts. It starts in Bill Wong's department ... they actually talk to people out in the field, as well as our own inspectors, to be aware of who's working for who and listening, so that they can report back, combined with the submission of the certified payrolls through Elations which is tracked through the City as well. We also get a final check every month on these other pay applications to see what trades are submitting, and if work has been done as well on forced account. We actually get to see the wages along with the pay scales at that point. There are a lot of different levels and we have to make a really concerted effort to be aware of what's going on and ask the right questions. We take that very seriously.

Commissioner Mazzola said before I call for the vote I want to set the record straight. I'm not asking these folks to be union contractors, I'm asking that these folks pay prevailing rates and the Trades Council will know if they do or not.

Mr. Neumayr said that's our first flag too ... when we see a non-union contractor it obviously gets our attention immediately and we do some checking.

Commissioner Crayton asked if this group is non-union.

Mr. Neumayr said that these contractors are generals and I believe they are signatories to the unions. I'm not sure about Pilot, but I think Trico is signatory. I'll double check.

Commissioner Mazzola ... again, I'm not saying they have to be union contractors ... please don't misunderstand. What I'm saying is they have to pay prevailing rates.

- 9. <u>Award of Five-Year Investment Advisory Contract No. 50014 to PFM Asset</u> <u>Management, LLC, for Investment Advisory Services - \$1,800,000</u>
  - No. 15-0091 Resolution awarding Contract No. 50014, Investment Advisory Contract, in an amount not-to-exceed \$1,800,00 for a term of five years to PFM Asset Management, LLC, to provide investment advisory services for bond funds.
- 10. <u>Modification No. 4 to Professional Services Contract No. 8974.9 Project</u> <u>Management Support Services for the Terminal 3, Boarding Area E</u> <u>Refurbishment Project - PGH Wong Engineering, Inc. - \$1,500,000</u>
  - No. 15-0092Resolution approving Modification No. 4 to<br/>Professional Services Contract No. 8974.9, Project<br/>Management Support Services for the Terminal 3,<br/>B/A E Refurbishment Project, in an amount not-to-<br/>exceed \$1,500,000 for a new contract amount not-to-<br/>exceed \$13,500,000 for services thru June 30, 2016.
- 11. <u>Contract Extension and Amendment No. 4 to Professional Services Contract No.</u> 8891 with Airport & Aviation Professionals, Inc. - \$1,800,000
  - No. 15-0093 Resolution exercising the second of three one-year contract extensions and approving Contract Amendment No. 4 to Professional Services Contract No. 8891 with Airport & Aviation Professionals, Inc., in the amount of \$1,800,000 for a new contract notto-exceed maximum amount of \$9.294 million.
- 12. <u>RFQ to Establish As-Needed Pools of Consultants to Provide Professional</u> <u>Services for Airport Planning, National Environmental Policy Act (NEPA)</u> <u>Planning, California Environmental Quality Act (CEQA) Planning, and Natural</u> <u>Resources Planning</u>

	Resolutions authorizing issuance of four RFQ to establish As-Needed Pools of Consultants to provide Professional Services for:
No. 15-0094	Airport Planning,
No. 15-0095	National Environmental Policy Act (NEPA) Planning,
No. 15-0096	California Environmental Quality Act Planning, and
No. 15-0097	Natural Resources Planning.

13. <u>Establish a Pool of Pre-Qualified Investment Banking Firms to Provide Bond</u> <u>Underwriting, Derivative Counterparty and Related Services</u> No. 15-0098 Resolution establishing a pool of pre-qualified Investment Banking firms and to provide bond underwriting, derivative counterparty and related services on an as-needed basis in connection with the Airport's Capital Financing and Debt program for a period of two years.

- 14. <u>Request for Proposals for Contract 50035 Information Technology Infrastructure</u> <u>Library and International Standards Organization (ITIL/ISO) Consulting Services</u> <u>for Information Technology and Telecommunications Division</u>
  - No. 15-0099 Resolution authorizing issuance of a RFP for Contract No. 50035, ITIL/ISO Consulting Services for Information Technology and Telecommunications Division, and authorizing staff to enter into negotiations with the highest ranked proposer.
- 15. <u>Amendment No. 1 to Domestic Terminal Food and Beverage Lease No. 03-0069</u> with Gotham Enterprises, LLC

No. 15-0100Resolution approving Amendment No. 1 to Lease No.<br/>03-0069, offering replacement premises for the<br/>Terminal 1 Boarding Area B location, and directing<br/>the Commission Secretary to forward Amendment<br/>No. 1 to the Board of Supervisors for approval.

16. <u>Approval of Amendment No. 2 to Domestic Terminal Food and Beverage</u> <u>Program Lease No. 03-0183 with Bayport Concessions, LLC</u>

No. 15-0101 Resolution approving Amendment No. 2 to Lease No. 03-0183 with Bayport Concessions, LLC offering replacement premises, and amended terms for both lease locations, and directing the Commission Secretary to forward Amendment No. 2 to the Board of Supervisors.

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### E. NEW BUSINESS:

Discussion only. This is the "Public Comment" section of the calendar. Individuals may address the Commission on any topic within the jurisdiction of the Airport Commission for a period of up to two (2) minutes. Please fill out a "Request to Speak" form located on the table next to the speaker's microphone and submit it to the Commission Secretary.

Mr. Mark Gruberg, San Francisco Taxi Workers Alliance said I want to call your attention to a rather alarming development. Airport management has been in

discussion with MTA staff and I understand they're very close to a decision that would ban certain cabs from picking up from the Airport. These are taxis that have medallions that were issued to cab companies. There were about 150 of them initially, although not all of the them are on the street, and there's another 150 medallions that have been issued to drivers for part time use or restricted use. And they're also talking about banning spare cabs, the cabs that are used when regular cabs are out of service, and on any given day it might amount to 20% or more of the taxi fleet would be barred from picking up at the Airport. When you ban the cab, you're banning the driver, you're basically telling certain drivers that they can't serve the Airport. The reason behind it is congestion. We know that we have a congestion problem at the Airport. One of the proposals that we put forward at the Airport is to expand the taxi lots. They don't want to do that. There are other approaches to this, short of taking the bread out of cab drivers mouths, which is what this would do. It's a horrible proposal. This was tried a few years back when they first put these cabs out on the street. They weren't allowed to serve the Airport and it didn't work. The MTA reversed their decision and they were allowed to serve the Airport. It's not going to work now. The situation for drivers is far more dire than it was before Uber. Lvft. and so forth got their foot hold. Right now, on any given day a driver who is confined to the City might go home with just pennies in their pocket and if they can't serve the Airport, nobody is going to want to drive these cabs. The cab companies are equally opposed to this solution because they going to have cabs that nobody is going to want to drive. We have suggested some simpler first steps that could be taken. Regular, frequent communication with the different dispatch services or directly with drivers through their smart phones that would communicate the status of the taxi lot re how long the wait is expected. A further step would be to simply close the lot for certain stretches of time and allow the industry to know that. And there are of other steps that could be taken, but don't prohibit drivers from serving the Airport. Thank you.

Mr. William Creighton said I've been a taxi driver for 34 years. Mr. Gruberg covered most of the issues. There's a lot of talk about keeping middle class families in the City and what the middle class means anymore ... there's probably a \$100,000 difference between entry into middle class and above, and we know which end of the spectrum the City is interested in keeping. I know many families who are suffering greatly and cannot afford to stay in the City; people with children in public schools. This is the biggest working class ever in the City of San Francisco that seems to have no support behind the cab industry. I had another job for five or six years where I was a member of SEIU and I feel that if the taxi drivers were legally allowed to have a union, not just an association in the City, we wouldn't be here arguing this today. We would have strong support and a strong argument. Help keep some of the working class in San Francisco and please don't allow this. Help keep families in the City. People out there are really struggling. I've been doing this for 34 years but I'm speaking for a number of people who can't afford to buy new cars and other services. They're not going to be able to make a transition, even if the cab companies go under, so there are a lot of San Franciscans and working class people that are at stake with finance and security.

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F. CORRESPONDENCE:

There was no discussion by the Commission.

#### G. CLOSED SESSION:

There are no planned agenda items for a Closed Session for the current meeting.

In the event of any urgent matter requiring immediate action which has come to the attention of the Airport Commission after the agenda was issued and which is an item appropriately addressed in Closed Session, the Airport Commission may discuss and vote whether to conduct a Closed Session under Brown Act (California Government Code Sections 54954.2(b)(2) and 54954.5) and Sunshine Ordinance (San Francisco Administrative Code Section 67.11).

If the Airport Commission enters Closed Session under such circumstances, the Airport Commission will discuss and vote whether to disclose action taken or discussions held in Closed Session under the Brown Act (California Government Code Section 54957.1) and Sunshine Ordinance (San Francisco Administrative Code Section 67.12).

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## J. ADJOURNMENT: There being no further calendared business before the Commission the meeting adjourned at 9:27 AM.

*(Original signed by: Jean Caramatti)* Jean Caramatti Commission Secretary